



The Asian Banker 500 Strongest Bank Balance Sheets

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The Asian Banker 500 (2013-2014 Edition)





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The Asian Banker 500

Now in its 12th year, The Asian Banker 500 (AB500) is an annual study of the financial and business performance of the commercial banking industry in the Asia Pacific region.

THE ASIAN BANKER

- Largest Banks
- Strongest Bank Balance Sheets
- Bank Watch List (New~)

Performance Rankings



China Overtook Japan with the most banks in the AB500 ranking

Country	Number of banks in AB500	Total Assets (\$mn)	Share of Total Assets	Total Net Loans (\$mn)	Share of Total Net Loans	Total Deposits (\$mn)	Share of Total Deposits	Total Net Profit (\$mn)	Share of Total Net Profit
Australia	13	3340250	8.0%	2322908	11.05%	1646946	5.64%	25372	7.15%
Bangladesh	15	35783	0.1%	22157	0.11%	27574	0.09%	58	0.02%
Brunei	1	2085	0.0%	641	0.00%	1710	0.01%	26	0.01%
China	116	16037491	38.6%	7732424	36.80%	11802226	40.44%	188762	53.23%
Hong Kong	19	1674248	4.0%	755973	3.60%	1144695	3.92%	21749	6.13%
India	43	1743633	4.2%	1077292	5.13%	1292719	4.43%	16032	4.52%
Indonesia	29	366718	0.9%	230869	1.10%	276200	0.95%	8307	2.34%
Japan	114	12640993	30.4%	5451625	25.94%	9087039	31.14%	44832	12.64%
Macau	6	36208	0.1%	20344	0.10%	28221	0.10%	300	0.08%
Malaysia	16	674934	1.6%	414830	1.97%	497502	1.70%	8298	2.34%
New Zealand	6	286018	0.7%	225116	1.07%	165132	0.57%	2748	0.77%
Pakistan	14	85722	0.2%	34030	0.16%	62632	0.21%	1204	0.34%
Philippines	14	136632	0.3%	69546	0.33%	101900	0.35%	2232	0.63%
Singapore	4	767142	1.8%	426028	2.03%	503311	1.72%	9550	2.69%
South Korea	12	1610811	3.9%	1062783	5.06%	926670	3.18%	9983	2.82%
Sri Lanka	6	30241	0.1%	19169	0.09%	22343	0.08%	429	0.12%
Taiwan	39	1499441	3.6%	780101	3.71%	1197325	4.10%	7724	2.18%
Thailand	14	438126	1.1%	286007	1.36%	305544	1.05%	5758	1.62%
Vietnam	19	152344	0.4%	82326	0.39%	94036	0.32%	1255	0.35%
TOTAL	500	41558818	100.0%	21014170	100.00%	29183725	100.00%	354619	100.00%

Southeast Asian banks recorded impressive growth

	Asia Pacific							
AB 500 Rank 2013	Commercial Bank	Country						
1	Industrial & Commercial Bank of China	China						
2	Mitsubishi UFJ Financial Group	Japan						
2	China Construction Bank Corporation	China						
4	Japan Post Bank	Japan						
5	Agricultural Bank of China	China						
6	Bank of China	China						
7	Mizuho Financial Group	Japan						
8	Sumitomo Mitsui Financial Group	Japan						
9	Bank of Communications	China						
10	National Australia Bank	Australia						
11	Hongkong and Shanghai Banking Corporation	Hong Kong						
11	Commonwealth Bank of Australia	Australia						
13	Westpac Banking Corporation	Australia						
14	ANZ	Australia						
15	China Merchants Bank	China						
16	Industrial Bank	China						
17	China Minsheng Banking Corporation	China						
18	Shanghai Pudong Development Bank	China						
19	China CITIC Bank Corporation	China						
20	Resona Holdings	Japan						

		Greater China	
Rank 2013	AB 500 Rank 2013	Commercial Bank	Country
1	1	Industrial & Commercial Bank of China	China
2	3	China Construction Bank Corporation	China
3	5	Agricultural Bank of China	China
4	6	Bank of China	China
5	9	Bank of Communications	China
6	11	Hongkong and Shanghai Banking Corporation	Hong Kong
7	15	China Merchants Bank	China
8	16	Industrial Bank	China
9	17	China Minsheng Banking Corporation	China
10	18	Shanghai Pudong Development Bank	China

South and Southeast Asia Rank **AB 500 Commercial Bank** Country 2013 Rank 2013 22 State Bank of India India 2 25 **DBS** Group Singapore Oversea-Chinese Banking Corporation 30 Singapore United Overseas Bank 4 33 Singapore 5 38 Maybank Malaysia **ICICI Bank** India 6 45 7 49 **CIMB Group** Malaysia Bank of Baroda India 8 52 9 58 Punjab National Bank India 10 60 Public Bank Malaysia

The Strongest Bank Balance Sheets Ranking offers an opportunity for banks to reflect on the factors that underpin their strengths

Measurement Range

Figure 1: Strongest Bank Balance Sheet Scorecard 2013

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	Weight	Parameters for comparison - Scoring #	5.0	4.5	4.0	3.5	3.0	2.5	2.0	1.5	1.0	0.5	0.0
Scale	17.5%	Assets/GDP	>25%	23.1%-25%	21.1%-23%	19.1%-21%	17.1%-19%	15.1%-17%	13.1%-15%	11.1%-13%	6.1%-11%	5.1%-6%	<5%
Balance	2.5%	YoY Growth in Loans	No 1-46	No 47-91	No 92-137	No 138-182	No 183-228	No 229-273	No 274-319	No 320-364	No 365-410	No 411-455	No 456-500
sheet growth	2.5%	YoY Growth in Deposits	No 1-46	No 47-91	No 92-137	No 138-182	No 183-228	No 229-273	No 274-319	No 320-364	No 365-410	No 411-455	No 456-500
Diale profile	15.0%	Loan to Deposit Ratio	<60%	61%-65%	66%-70%	71%-75%	76%-80%	81%-85%	86%-90%	91%-95%	96%-100%	101%- 105%	>105%
Risk profile	10.0%	Capital Adequacy Ratio	>18%	16-18%	14-16%	12-14%	11-12%	10-11%	9-10%	8-9%	6-8%	0-6%	<0%
	7.5%	YoY Growth in Operating Profit	>50% or L->P	40-50%	35-40%	30-35%	25-30%	20-25%	15-20%	10-15%	5-10%	0-5%	<0% or P- >L or L->L
	7.5%	Return on Asset	>1.6%	1.4-1.6%	1.2-1.4%	1.1-1.2%	1.0-1.1%	0.9-1.0%	0.7-0.9%	0.5-0.7%	0.3-0.5%	0-0.3%	<0%
Profitability	10.0%	Cost-to-Income Ratio	<35%	35-40%	40-45%	45-50%	50-55%	55-60%	60-65%	65-70%	70-75%	75-80%	>80%
	7.5%	Non-interest Income/Total Operating Income	45-55%	40-45% or 55-60%	35-40% or 60-65%	30-35% or 65-70%	25-30% or 70-75%	20-25% or 75-80%	15-20% or 80-85%	10-15% or 85-90%	5-10% or 90-95%	0-5% or 95- 100%	<0%
Asset	7.5%	Loan Loss Reserve / NPL	>100%	90-100%	80-90%	70-80%	60-70%	50-60%	40-50%	30-40%	20-30%	10-20%	<10%
quality	7.5%	Non-Performing Loan Ratio	<0.5%	0.5-1.0%	1.0-1.5%	1.5-2.5%	2.5-3.5%	3.5-5.0%	5.0-7.5%	7.5-10%	10-12.5%	12.5-15%	>15%
Liquidity	5.0%	Liquid Asset / Total Deposits and Borrowings	>40%	28-40%	24-28%	20-24%	16-20%	12-16%	9.5-12%	7-9.5%	4.5-7%	0-4.5%	N/A

Notes:

5 = Highest score, 0 = Lowest score

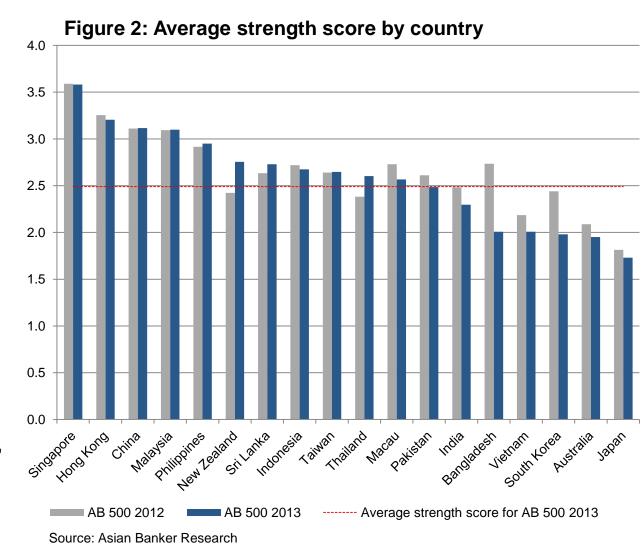
The measurement ranges for the scoring of the scale categories have been updated from AB500 2012

Asia Pacific 500 largest banks' average capital adequacy ratio rose to 14.6% while bad debts see increase

- ★ The average total capital adequacy ratio of the largest 500 banks stood at 14.6% in 2012, up from 14% in 2011.
- Average non-performing loan (NPL) ratio of the region's largest 500 banks increased from 2.51% in 2011 to 2.58% in 2012, whilst the average loan loss reserve to gross NPL ratio dropped from 246% to 163%.
- Overall, Asian banks face the potential of asset quality deterioration in the next two years.

The aggregate strength score has decreased due mainly to lower balance sheet and profit growth

- Out of the 19 countries and territories covered in the rankings, 11 have shown decrease. Average score for all 500 banks declined from 2.53 to 2.49.
- Singapore has the highest country average strength score at 3.58, followed by Hong Kong at 3.20.
- The strength score of Hang Seng Bank at 4.19 is lower than 4.31, the highest score last year.



The Top 20 strongest bank balance sheets are represented by players from Greater China and Southeast Asia

Figure 3: Top 20 Strongest Bank Balance Sheets in Asia Pacific for 2013

Strength Rank 2013	AB 500 Rank 2013	Commercial Bank	Country	Aggregate Strength Score 2013
1	43	Hang Seng Bank	Hong Kong	4.19
2	5	Agricultural Bank of China	China	4.10
2	278	Industrial and Commercial Bank of China (Macau)	Macau	4.10
4	11	Hongkong and Shanghai Banking Corporation	Hong Kong	4.08
5	3	China Construction Bank Corporation	China	4.06
6	32	BOC Hong Kong	Hong Kong	4.05
7	1	Industrial & Commercial Bank of China	China	4.01
8	30	Oversea-Chinese Banking Corporation	Singapore	3.96
9	38	Maybank	Malaysia	3.83
10	33	United Overseas Bank	Singapore	3.78
11	318	Bank of Guilin	China	3.75
11	46	Standard Chartered Bank (Hong Kong)	Hong Kong	3.75
13	6	Bank of China	China	3.74
14	233	Bank of Suzhou	China	3.71
15	60	Public Bank	Malaysia	3.69
16	358	Bank of Handan	China	3.68
17	408	Jincheng Bank	China	3.68
18	226	Huarong Xiangjiang Bank	China	3.66
19	333	Bank of Inner Mongolia	China	3.65
20	16	Industrial Bank	China	3.61

AB 500 ranks strongest bank balance sheets by country

Figure 4: Strongest Bank Balance Sheets by country for 2013

Strength Rank 2013	AB 500 Rank 2013	Commercial Bank	Country	Aggregate Strength Score 2013
1	43	Hang Seng Bank	Hong Kong	4.19
2	5	Agricultural Bank of China	China	4.10
2	278	Industrial and Commercial Bank of China (Macau)	Macau	4.10
8	30	Oversea-Chinese Banking Corporation	Singapore	3.96
9	38	Maybank	Malaysia	3.83
31	71	Bangkok Bank	Thailand	3.53
37	102	Bank Rakyat Indonesia	Indonesia	3.48
43	2	Mitsubishi UFJ Financial Group	Japan	3.45
44	198	Metropolitan Bank & Trust Company	Philippines	3.45
53	252	YES BANK	India	3.36
73	180	Citibank (Taiwan)	Taiwan	3.29
97	481	Baiduri Bank	Brunei	3.18
132	241	Vietcombank	Vietnam	3.04
135	432	National Savings Bank	Sri Lanka	3.03
136	418	Bank Al Habib	Pakistan	3.03
142	101	Westpac New Zealand	New Zealand	2.99
162	12	Commonwealth Bank of Australia	Australia	2.95
205	27	Hana Financial Group	South Korea	2.73
208	487	Dutch-Bangla Bank	Bangladesh	2.71

Bank Watch List introduced to provide a forward looking element to balance sheet analysis

Figure 5: Bank Watch List 2013

Strength Rank 2013	AB 500 Rank 2013	Commercial Bank	Country	Net Loans CAGR (2-year)	NPL Ratio Average (2-year)
14	233	Bank of Suzhou	China	35.7	0.32
18	226	Huarong Xiangjiang Bank	China	33.6	0.07
21	300	Bank of Jiujiang	China	38.0	0.87
23	178	Bank of Kunlun	China	84.4	0.92
25	257	Nanchong City Commercial Bank	China	44.4	0.32
33	177	Longjiang Bank	China	32.4	0.81
37	434	Bank of Chengde	China	32.0	0.61
59	299	Bank of Luoyang	China	33.8	0.55
64	245	Guangxi Beibu Gulf Bank	China	43.4	0.51
64	263	China Resources Bank of Zhuhai	China	131.2	0.26
123	29	Ping An Bank	China	32.9	0.78
123	488	JP Morgan Chase Bank (Malaysia)	Malaysia	59.3	0.99
142	444	Bank Sumitomo Mitsui Indonesia	Indonesia	36.1	0.48
189	469	Bank ICBC Indonesia	Indonesia	49.8	0.36
203	347	Seven Bank	Japan	167.3	0.17
217	472	Ratnakar Bank	India	82.9	0.60
220	344	Zhejiang Mintai Commercial Bank	China	45.7	0.97
441	307	Members Equity Bank	Australia	46.0	0.05

Performance Rankings

Largest profit	Largest Growth in Profit
Largest	Largest
Growth in	Growth in
Loans	Deposits
Highest	Highest
ROA	ROE
Highest	Highest
Cost to	Non-Interest
Income	Income
Ratio	Ratio
Lowest Gross NPL Ratio	Highest CAR

aoT	10	Banks	bv	Profit
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Rank 2013	Commercial Bank	Country	Net Profit (\$,mn)	Net Profit (% change, local currency)
1	Industrial & Commercial Bank of China	China	37950	14.51
2	China Construction Bank Corporation	China	30781	14.26
3	Bank of China	China	23137	11.51
4	Agricultural Bank of China	China	23075	19.00
5	Hongkong and Shanghai Banking Corporation	Hong Kong	11705	22.75
6	Mitsubishi UFJ Financial Group	Japan	10175	-10.60
7	Bank of Communications	China	9297	15.07
8	Sumitomo Mitsui Financial Group	Japan	7337	50.83
9	Commonwealth Bank of Australia	Australia	7241	10.86
10	China Merchants Bank	China	7199	25.33

Top 10 Banks by ROE

Rank 2013	Commercial Bank	Country	ROE (%)
1	Bank Rakyat Indonesia	Indonesia	32.86
2	Nanchong City Commercial Bank	China	31.99
3	Bank of Chengde	China	30.27
4	Bank Tabungan Pensiunan Nasional	Indonesia	29.61
5	Bank of Rizhao	China	29.20
6	Longjiang Bank	China	29.19
7	Bank of Deyang	China	28.92
8	Bank of Ceylon	Sri Lanka	27.90
9	Bank of Handan	China	27.22
10	Bank of Guiyang	China	27.01